SANTA FE HILLS

Neighborhood Assessment Report

Neighborhood Workshop Date: August 17, 2002

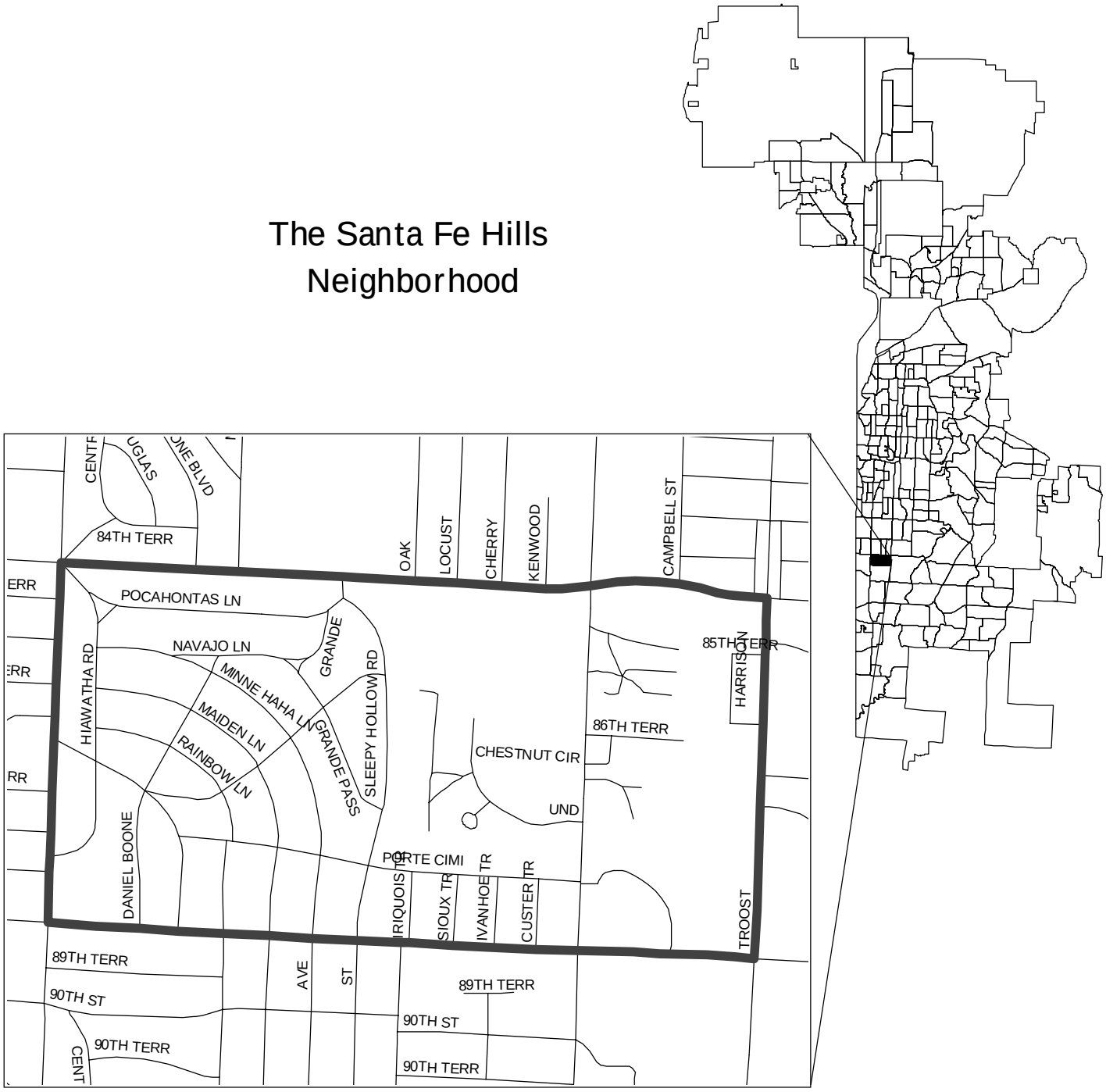
FOCUS Kansas City
City Planning and Development Department
City of Kansas City, Missouri

City of Fountains

Heart of the Nation

Kansas City, Missouri Neighborhoods

The Santa Fe Hills Neighborhood



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FOCUS KANSAS CITY AND NEIGHBORHOOD ASSESSMENTS

FOCUS Kansas City, Kansas City's strategic and comprehensive plan, recognizes that neighborhoods understand best how to direct their own futures. The first initiative in the *FOCUS Neighborhood Prototypes Plan* is a strategic assessment / evaluation that enables a neighborhood to evaluate its strengths and needs. Through the assessment process, a neighborhood can direct its assets towards its most critical needs. The *FOCUS Neighborhood Prototypes Plan* identifies the assessment format.

There were two objectives for these neighborhoods during the self-evaluation:

1. To self-identify its **neighborhood type** from the *FOCUS Neighborhood Prototypes Plan*.
2. To develop **improvement strategies** that will direct neighborhood improvement, a "To Do" list/Action Steps incorporating participation by the neighborhood, community partners, and the City.

The Santa Fe Hills area conducted the neighborhood assessment workshop with assistance from City staff. These community members mapped their community, and identified assets and priority issues in their neighborhoods.

Workshop participants sign in and are greeted by Willie Mae Conway, FOCUS Neighborhood Assessment Team Member.

Neighborhood Type

The FOCUS Neighborhood Prototypes Plan recognizes that not all neighborhoods in Kansas City are the same. The character and condition of where we live varies according to age, history, type of housing and other factors. Each community has different strengths and opportunities. Each has different assets and priorities that drive unique strategies for improvement. FOCUS developed four unique Neighborhood Types that generally describe Kansas City neighborhoods. Each Neighborhood Type suggests what actions are required for an area to become or stay healthy. These four Types (assigned the colors Blue, Orange, Purple and Green in the Neighborhood Assessment workshop) are:

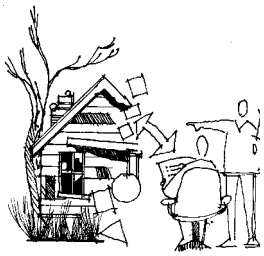
Developing Conservation Stabilization Redeveloping

The Assessment is a beginning point from which the community can move forward and achieve quality living environments through a commitment to continuous improvement. The descriptions for these four Neighborhood Types are contained in the FOCUS Neighborhood Prototypes Plan, Appendix A, "General Neighborhood Description / Types."

In the workshop, participants defined the tools, actions and strategies for improving their community. They will use this information to strategically apply public and private resources in a way that is based on existing conditions, trends, opportunities, strengths and needs. Once other neighborhoods identify their Type, then similarly "typed" Kansas City communities can connect and partner around common issues and projects while assisting each other in developing their organizations.

Neighbors find their homes on the "heart map" before the workshop begins.

The Santa Fe Hills Perspective



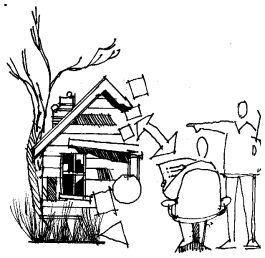
On Saturday, August 17, 2002, residents living in the Santa Fe Hills neighborhood gathered at the All Saints Episcopal Church to participate in a FOCUS Neighborhood Assessment workshop. The self-evaluation workshop was an opportunity for residents to look at the connections between where they live, work, and socialize. The participants engaged in a neighborhood mapping exercise, celebrated accomplishments, and discussed challenges and barriers facing their neighborhoods. They also identified the assets in their community and voted on their Neighborhood Type. Finally, they voted on improvement priorities they have for their area.

The Santa Fe Hills neighborhood is bounded by: 85th Street to the north, 89th Street to the south, Wornall Road to the west, and Troost Avenue to the east.

This area has a rich and intriguing history, according to the book "The Adventures of Colonel Daniel Boone, Formerly a Hunter." In 1799, Daniel Boone and his sons traveled to Missouri. Although he was known as a brave man and respected leader, the frontiersman failed to capitalize on his adventures. In his 70's, Boone made a final attempt to profit from his career as a trailblazer.

Congressional records show that in January, 1810, Daniel Boone petitioned the U.S. Congress for land grants in the Missouri Region. His reasoning was that this would be in recognition for his having "been greatly instrumental in opening the road to civilization in the immense territories now attached to the United States." Daniel Boone died in St. Charles, Missouri in 1820.

In 1834, his son Morgan Boone built his home in the area known as Indian Village, which consisted of 180 acres. The log cabin home, located at 91st and Holmes, served as an overnight stop for wagon trains. According to a *Kansas City Times* article, "Wornall Road was the route wagon trains from Westport and Kansas City took on their way to the Southwest. The name of that trail - the Santa Fe Trail - would, 100 years later, lend itself to the name of the residential district built on the adjacent land." Daniel Boone's youngest son, Nathan Boone, also built a house in the area, at 26 West Porte Cimi Pas. The Boones settled in this area and farmed the land.



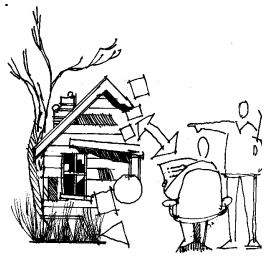
In the early 1900's, William Rockhill Nelson acquired the land from the Boones. According to brief biography on the Kansas City Public Library website, "William Rockhill Nelson, a big man with big plans, came to Kansas City in 1880 to make his mark on this western town. Over the next 35 years his influence touched nearly every part of life in Kansas City, from politics to public opinion to even the development of streets and neighborhoods." Nelson was also the founder and publisher of The Kansas City Star. In the 1920's, ownership of the land then passed to Emory J. Sweeney, who developed the area, and changed its name to Santa Fe Hills.

Mr. Sweeney's vision was to "make it easy for the home-loving man to own his own place in Indian Village that he never again can truthfully say that he has not had the opportunity to start on the way toward owning his own home."

When an individual bought a home in Santa Fe Hills they would have rock roads, sidewalks, water, electric lights, telephone service, and a community interest in the Club House, a Town Hall, an open air theater, ten thousand dollar chimes, a baseball diamond, football field, tennis courts, swimming pool, and well equipped playgrounds. These homes known as "Love Nests" were estimated to cost no more than $3,000, and would make a satisfying abode for the home-loving family.

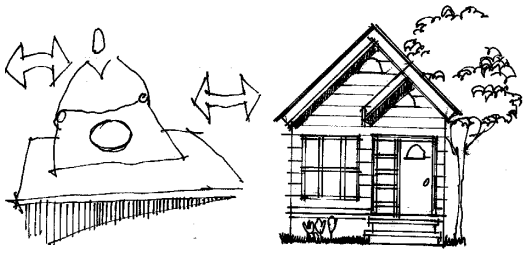
Another intriguing piece of history in the Santa Fe Hills area is the Daniel Boone Elementary School. In 1868, the first school was constructed on a one-acre parcel of land owned by Samuel Potect. This school was located on the corner of Sweeney Boulevard and Maiden Lane. It was a one room building built with clapboard. On November 15, 1897, a second parcel of land located at 87th and Wornall was purchased from Daniel Boone II to expand the school, which is still in use today.

Participants who attended the Neighborhood Assessment celebrated their hard working home association, diversity of neighbors, premier location, the historic Boone Elementary School, multiple amenities, the variety of places of worship and the unique street names and layout.



Santa Fe Hills neighbors also spoke of the challenge they face in regards to traffic issues, such as the speeding that occurs along Porte Cimi Pas, Navajo Lane, Sleepy Hollow, etc. They suggested installing stop signs or other traffic calming measures at these intersections to curtail the speeding. They also spoke of the need to survey the sewer system and correct existing sewer problems. Lastly they would like to see the Neighborhood Preservation Division of the Neighborhood and Community Services Department implement a more effective follow-up system to enforce City Codes.

The purpose of this report is to help clarify goals and identify resources. The following page contains the residents' priorities and some possible improvement strategies. The report also contains the lists of assets, challenges, and ideas for improvement that area residents named during the workshop. Finally, a list of frequently used City and agency services is on the inside back cover.



PRIORITIES

Santa Fe Hills residents named the following as their priority issues:

Improve Property Code Enforcement

- Maintain Land Trust property located in open space adjacent to the KC Public Service Freight
- Improve follow-up procedures by Code Enforcement Officers

Focus on Improving Sewer System

- Conduct a survey of sewer system
- Replace storm grate at 8537 Wornall Road
- Install protective covering on open sewers located along 8527 and 8529 Sleepy Hollow Road

Traffic Issues

- Conduct additional traffic studies and curtail speeding along Porte Cimi Pas, Navajo Lane, Sleepy Hollow Road, and Sweeney Boulevard

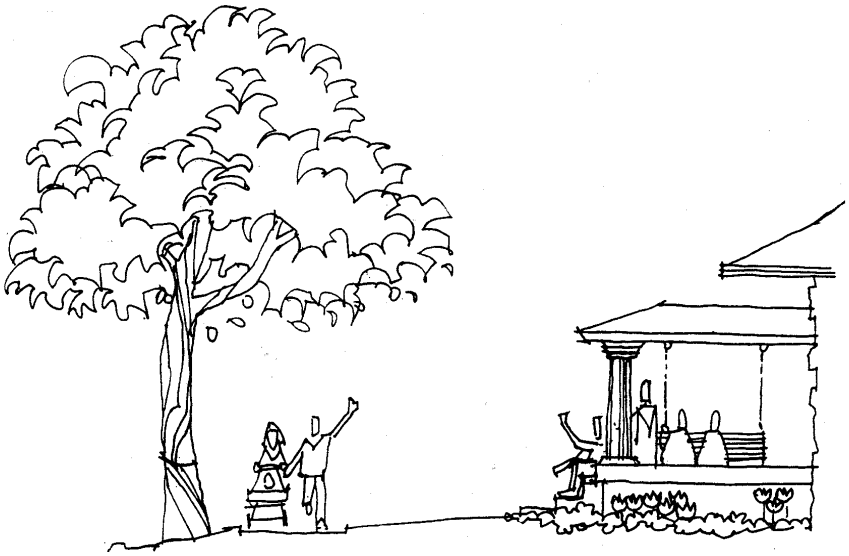


Chart Notes

The Santa Fe Hills Neighborhood Assessment covered the following area: 85th Street to the north, 89th Street to the south, Wornall Road to the west, and Troost Avenue to the east.

Neighborhood Slogans

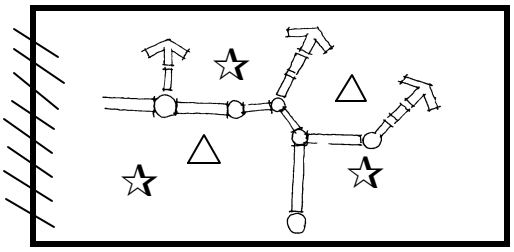
The attendees brainstormed several slogans to describe their neighborhood. The slogans helped the participants to identify how they viewed their community. The selected slogans was:

Hills With History

Other suggested slogans:

- Best Kept Secret in the City
- Kansas City's Original Subdivision
- Heart of the Heartland
- There's Plenty of Thrills in Santa Fe Hills

The Santa Fe Hills neighborhood marker located off of 85th & Wornall Road.

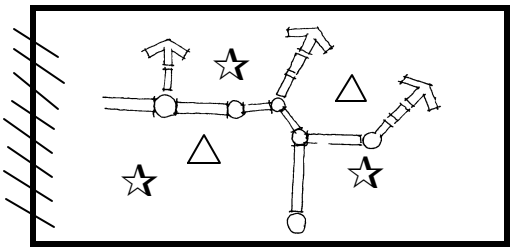


STEP 1: My Neighborhood Is

Workshop participants identified how they experience their neighborhood, and considered those things they want to protect, preserve or enhance. They thought about the landmarks, paths, activity centers, districts, edges or barriers, and features. These were noted on a large map.

- △ **Landmarks** — significant physical objects, like buildings or signs
- ++ **Paths** — routes people use to get places
- ○ **Activity Centers** — gathering places to do some activity
- ▭ **Districts** — areas of recognizable character
- \\\\ **Edges or Barriers** — a limit or boundary that prevents people from enjoying the neighborhood or something in it
- ★ **Features** — things people like and would like to preserve or enhance

Workshop participants listen attentively during the Neighborhood Assessment.



Landmarks

- Boone Elementary School
- Center High School
- The former carriage house located on the southwest corner of Rainbow Lane & Sweeney Boulevard
- "Love Nest" located on the Southwest of Daniel Boone Road & Virginia Lane
- Original farm house at Sweeny Boulevard & Hiawatha Road
- The Trolley Trail

Path

- The Trolley Trail

Activity Center

- Islands at Navajo Lane & Daniel Boone Road, 85th & Hiawatha Road (flagpole island), Virginia Lane & Sweeny Boulevard, and Virginia Lane & Porte Cimi Pas

District

- The former Santa Hills Golf Course & Country Club, presently Chestnut Apartments

Edge/Barriers

- The Creek (no official name)

Features

- Islands at Navajo Lane & Daniel Boone Road, 85th & Hiawatha Road (flagpole island), Virginia Lane & Sweeny Boulevard, and Virginia Lane & Porte Cimi Pas
- Old Boone family house
- Center High School
- The former carriage house located on the southwest corner of Rainbow & Sweeney Boulevard
- The Trolley Trail
- Many mature trees
- Variety of houses
- Historic homes furnished by General Electric
- Winding roads means less traffic
- Vacant lots

Santa Fe Hills
Neighborhood Boundary
Buildings
Institutional
Parks
TROOST AVE
WORNALL RD
85TH ST
89TH ST
HOLMES ST
K.C. PUBLIC SERVICE FREIGHT
SLEEPY HOLLOW RD
GRANDE PAS
MINNEHAHA LN
SWEENEY BLVD
MAIDEN LN
RAINBOW LN
VIRGINIA LN
HIAWATHA RD
HURON CIR
POCAHONTAS LN
NAVAJO LN
DANIEL BOONE RD
MAIDEN LN
RAINBOW LN
SWEENEY BLVD
PORTE CIMI PAS
CUSTER TRL
IVANHOE TRL
SOUIX TRL
IROQUOIS TRL
OAK ST
MCGEE ST
GRAND AVE
WALNUT ST
MAIN ST
84TH TER
85TH TER
86TH TER
89TH TER
90TH ST
200 0 200 400 Feet

Santa Fe Hills Images

Landmark and Feature:
Participants celebrated being part of the Center School District. Center High School has recently undergone renovations.

District:
Chestnut Hills Apartments were built on the former Country Club Golf course.

Santa Fe Hills Images

Activity Center:
Neighbors enjoy the multiple islands that are located throughout their neighborhood. This particular island is located at Hiawatha Road and Pocahontas Lane.

Landmark: In 1868, the original Daniel Boone Elementary School was started. In 1897, the structure in this picture was constructed; it has been upgraded over the years.

STEP 2: If I Could Fix One Thing

In every neighborhood there are some things that need to be changed. These issues can inhibit residents from enjoying their neighborhood and from doing the things they like to do. Below is the list of "fixes" that workshop participants said they would like to see in the Santa Fe Hills area.

- Install the promised "No Parking" signs from Navajo Lane to Grande Pas
- Implement curbside recycling (Deffenbaugh)
- Prevent speeding along Sleepy Hollow Road and Navajo Lane
- Improve neglected rental property (establish procedure to screen tenants)
- Install yield signs at Navajo Lane & Grande Pas, also Navajo Lane & Sleepy Hollow Road
- Request a traffic study in the neighborhood
- Install new sewer lines; current lines are too small or not up to code
- Trim the trees along 85th & Wornall, and on all islands
- Repair the collapsed culvert at 89th & Sioux Trail
- Install curbs and sidewalks on 89th Street and on Virginia Lane
- Install sidewalks on Porte Cimi Pas
- Install the culverts scheduled by the City through PIAC along 89th Street
- Repair the vacant house at 8813 Maiden Lane
- Prevent raw sewage from leaking into the creek at 8533 Sleepy Hollow; it is a mosquito breeding ground, the creek is full of tree limbs and brush, has a foul odor, and floods nearby homes

Among other improvements, neighbors want to see speeding curtailed along their streets, particularly Sleepy Hollow.

STEP 3: My Neighborhood's Assets

Workshop participants identified assets in their neighborhood. These qualities include places, groups, organizations, equipment, skills, abilities and any other feature that adds value to the neighborhood.

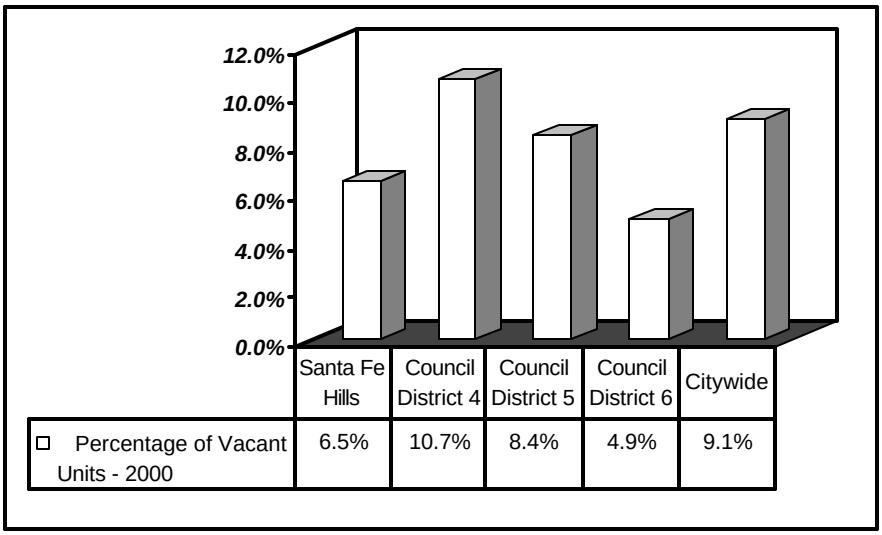
- The layout of the streets
- Great locations to shop
- Three grocery stores
- Center School District
- Walking trails
- Access to interstate highways
- Churches and schools
- Daniel Boone's son's house (history)
- Street lights
- A younger population that has moved back
- Santa Fe Hills Homes Association
- Steve Moore, President, Santa Fe Hills Homes Association
- KCPD Metro Patrol Division
- The fire station located on the N.E. corner of 77th & Wornall
- Great neighbors
- Diversity of neighbors (age, culture, race)
- Many mature trees
- Location
- Relatively safe neighborhood
- ATA bus lines

The Hen House Market and ATA bus line are two aspects of the community that neighbors value.

STEP 4: Facts About My Neighborhood

The data presented at the Santa Fe Hills Neighborhood Assessment was from both the 1990 and 2000 U.S. Census, from 2000 information from the Kansas City, Missouri Police Department, and from 2000 estimates from the Kansas City, Missouri City Planning and Development Department. Below are the facts the participants said were surprising or noteworthy. (See the neighborhood assessment workbook for more detail.)

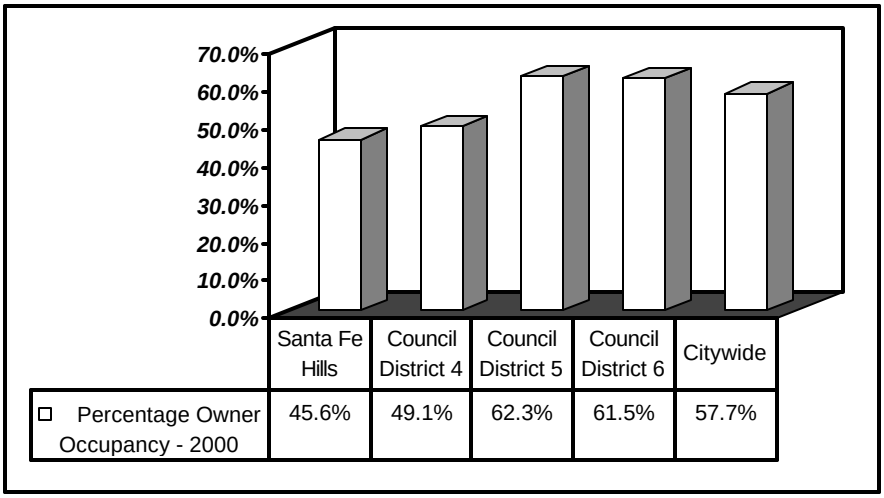
Vacant Housing Units - 2000



	Santa Fe Hills	Council District 4	Council District 5	Council District 6	Citywide
Percentage of Vacant Units - 2000	6.5%	10.7%	8.4%	4.9%	9.1%

Some workshop participants felt that the percentage of vacant houses seemed higher than they perceived.

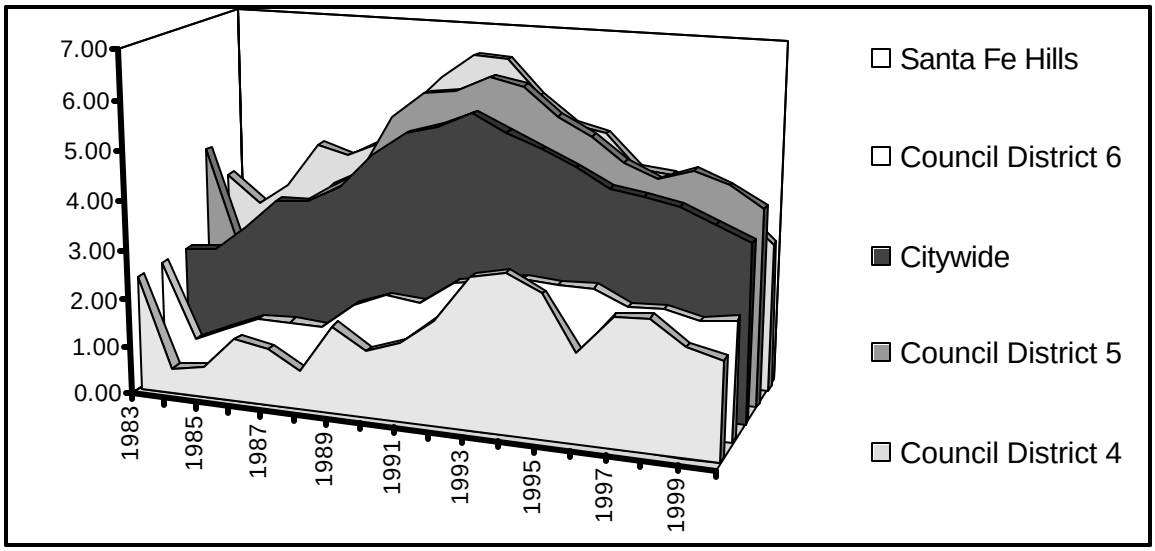
Owner Occupied Housing Units - 2000



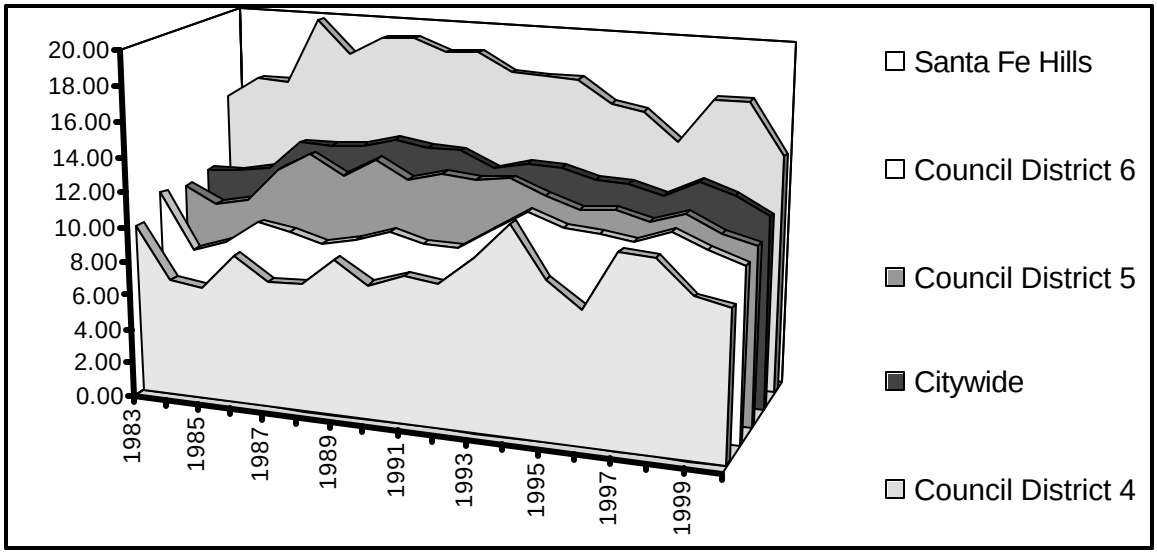
	Santa Fe Hills	Council District 4	Council District 5	Council District 6	Citywide
Percentage Owner Occupancy - 2000	45.6%	49.1%	62.3%	61.5%	57.7%

Several residents felt the percentage of owner occupied housing units seemed low for Santa Fe Hills.

Non-Violent Crime (incidents per 100 persons)



Violent Crime (incidents per 100 persons)



The crime rates in Santa Fe Hills are lower than the rest of Council Districts 4, 5, and 6, and the City. Police officers in attendance gave the following tip: should anyone unknown approach your front door, keep the door shut, let them know you are home, but you don't have to open the door.

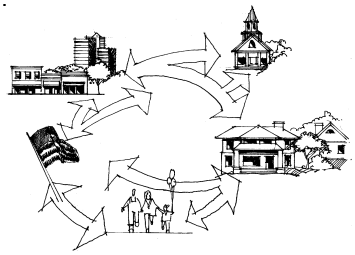
STEP 5: Describing My Neighborhood

Those who attended the workshop were asked to vote on the Neighborhood Type that best described the area. The majority chose Stabilization (Purple).

Stabilization

These areas are located throughout the city, potentially in any area built before 1980. They are areas that contain any age and type of development that is good quality with a strong market. For the city, these areas contribute good quality development of any type, for all markets. They also contribute significantly to the City's tax base. The actions needed are to keep these areas stable, and to predict any negative trends beginning so problems do not develop.

Residents eagerly raise their hands to make a point during the Neighborhood Assessment.



STEP 6: Making My Neighborhood Better

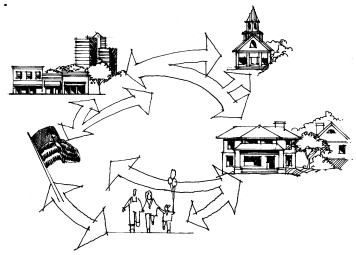
Santa Fe Hills neighbors talked about specific actions their community can take to address the issues and challenges identified earlier in the Assessment. They brainstormed ideas, concentrating on those actions that can be performed by the community to improve the neighborhood. They voted on the ideas they most want implemented to make their neighborhood better. Below is a list of all the ideas mentioned by workshop participants, in order of most votes.

Things we can do Ourselves:

- Take pride in our homes: pick up trash, mow the lawn, etc.
- Pick-up any loose garbage after trash day
- Encourage neighbors to slow down when driving
- Ask for help if needed
- Offer help to those who appear to need assistance
- Have a Neighborhood Clean-up Day
- Help each other with tasks, trade help with one other
- Pick-up your own tree limbs (put information about the City's Leaves and Brush Pick Up in the newsletter)
- Inquire about KC-150 funding
- Vote for the neighborhood recycling program
- Address bulky trash and brush through the City's Clean Sweep program
- Call the KCPD Traffic Complaint squad at 482-8180 about speeding
- Notify the City's Public Works Department of dangerously icy streets
- Call the Action Center at 513-1313, about rough resurfacing of streets

Things we can do with a **Partner**:

- Partner with Deffenbaugh to do a neighborhood recycling program
- Partner with KCPL about transformers that blow after each storm between Daniel Boone Road/Sleepy Hollow Road & Navajo Lane/Minnehaha Lane
- Develop a Crime Watch in collaboration with KCPD
- Santa Fe Hills Homes Association can partner with Christ the King Church Community Organization to address neighborhood issues.



Things the **City** should do:

- Clean the Land Trust property located in the open space adjacent to the KC Public Service Freight & 85th & Holmes.
- Clean the creek behind Sleepy Hollow Road
- Open sewers at 8527 & 8529 Sleepy Hollow Road
- Conduct a survey of the sewer system
- Conduct another traffic study at Porte Cimi Pas, Navajo Lane, Sleepy Hollow Road, and Sweeney Boulevard (suggestion: install a stop sign to address the speeding issue)
- Implement more effective follow up procedures to enforce City codes
- Repair/replace curbs and sidewalks throughout the area
- Replace storm grate at 8537 Wornall Road
- Pickup limbs and brush at 8821 Ivanhoe Trail
- Remove/replace the steel grate at 410 E. Porte Cimi Pas
- Have a brush pickup this Fall without fail
- Resurface 85th & Hiwatha Rd to Swinney Blvd., Porte Cimi Pas to Holmes St.
- Repair the open water line at the NW corner of Minnehaha Lane & Porte Cimi Pas
- Spell street names correctly: Porte Cimi Pas is misspelled on the sign at the north corner telephone pole of Sleepy Hollow.
- Remove and replace the parkway tree at 8507 Sleepy Hollow Road (salt was dumped here last winter and killed the tree)
- Replace street signs at the corner of Porte Cimi Pas & Sleepy Hollow and elevate to prevent buses from knocking them down
- Replace the collapsed storm drain at 85th Wornall
- Identify the Codes Enforcement Officer for Santa Fe Hills

Twelve Ways to Improve Your Neighborhood Right Now!

The KC Safe City Initiative encourages neighborhoods to adopt the following ideas for increased safety and involvement, which are based upon the KC Safe City Initiative Principles.

1. **Report crime promptly.** Neighbors sometimes don't report criminal activity because they don't want to bother the police; they assume police are too short-staffed to respond, or they believe that there isn't much an officer can (or will) do about a given problem anyway. Whether the issue is graffiti, petty vandalism, or something much more serious, police cannot act without first hearing about the problem from citizens.
2. **Report nuisances and other non-criminal problems promptly.**
3. **Take away the opportunity for crime.** Lock your car and never leave valuables, even for a few minutes, in the car where would-be thieves might see them. Trim bushes or trees on your property that offer too-convenient hiding places. Make your front porch visible and make sure your home looks like someone lives there.
4. **Meet the youth who live on your block and greet them by name.** This ensures that each adult is better able to help in an emergency and is better prepared to discuss problems immediately as they arise.
5. **Make a list of the names and phone numbers of every neighbor on your block.** Unless you know neighbors' names and numbers, you can't call them about a concern or let them know about a neighborhood problem.
6. **Make a list of landlords in your area.** As owners of property in the community, landlords are responsible to the neighborhood and most are rightly concerned about the health of the community in which their properties stand.
7. **Turn your porch light on.** Crime tends to decline in neighborhoods that are well lit. Turning on porch lights is a simple way to start this process.
8. **Walk around the block.** It sounds simple enough, but neighbors benefit over time when more responsible citizens walk about more (particularly those who are comfortable doing it) at night, every night, around their block.
9. **Drive slowly on neighborhood streets.** You can take the lead in slowing down traffic in your neighborhood and those around you.
10. **Pick up the litter near your home, even if you didn't put it there.** You can help stop the growth of trash in your neighborhood by taking away the existing litter that attracts it.
11. **Stay where you are.** Stable neighborhoods are built on the commitment of long term residents who would rather live in a healthy community than move to a bigger house.
12. **Help your neighborhood association or similar groups.** If leadership isn't your desire, at least make sure someone in your household attends local neighborhood association meetings. You'll be kept better informed of the issues facing the neighborhood and how you can help and, perhaps more importantly, you'll have the chance to shape, guide, and participate in the future of your neighborhood.

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Santa Fe Hills Neighborhood Assessment Participants

Mary Banash
Barry Bausenbach
Don Boyle
Helen Boyle
Don Coleman
Marilyn Frenzel
Paul Harper
Marolyn Harper
Dawn Hightower
Jan Kelly
Diane Kennedy
Lucille Kreeger
James Kreeger
Nancy Lorenz
Marilyn Matheson
Bruce G. McWhister
Steve Moore
Allison Moore
Richard Morado
Keith Mueller
Ruth Noel
Terry Noel
Linda Riley
Charles Smith
Barbara Smith
Tom Woods

Sponsors and Contributors

- All Saints Episcopal Church
- Santa Fe Hills Homes Association

Getting Involved

For information about the Santa Fe Hills Homes Association, call Steve Moore at (816) 363-9385. For information about neighborhood organization and services for neighborhoods, contact Kansas City Neighborhood Alliance at (816) 753-8600, the City's Neighborhood and Community Services Department at (816) 513-3200, or the Mayor's Neighborhood Advocate Office at (816) 513-3500.

The Santa Fe Hills area is in the 4th, 5th and 6th Council Districts. Your City Council Representatives are:

- Councilman Evert Asjes III, Fourth District-at-Large: (816) 513-1616
- Councilman Jim Rowland, Fourth District: (816) 513-1617
- Councilwoman Becky Nace, Fifth District-at-Large: (816) 513-1633
- Councilman Terry Riley, Fifth District: (816) 513-1629
- Councilman Alvin Brooks, Sixth District-at-Large: (816) 513-1602
- Councilman Charles Eddy, Sixth District: (816) 513-1615

Acknowledgements

The Honorable Kay Barnes, *Mayor*
Robert L. Collins, *City Manager*

City Council

The Honorable Ed Ford
First District-at-Large

The Honorable Teresa Loar
First District

The Honorable Bonnie Sue Cooper
Second District-at-Large

The Honorable Paul Danaher
Second District

The Honorable Troy Nash
Third District-at-Large

The Honorable Mary Williams-Neal
Third District

The Honorable Evert Asjes III
Fourth District-at-Large

The Honorable Jim Rowland
Fourth District

The Honorable Becky Nace
Fifth District-at-Large

The Honorable Terry Riley
Fifth District

The Honorable Alvin Brooks
Sixth District-at-Large

The Honorable Charles A. Eddy
Sixth District

City Planning and Development Department

- Vicki Noteis, AIA, *Director*
- Denise Phillips, *FOCUS Manager*
- Diane Charity, *Neighborhood Assessment Team Leader*
- Jermine Alberty, Sharon Cheers, Willie Mae Conway, Lindsey Cook, Suzy Latare, John Pajor, *Neighborhood Assessment Team*

City Support

- Officer Tod Reaves, *KCPD Metro Patrol*
- Officer Jason Stenke, *KCPD Metro Patrol*
- Gerald Williams, *Long Range Planner, City Planning and Development Department*

Service	Agency or City Department	Phone
City Services	**Action Center**	**513-1313**
Abandoned Cars on Private Property	Neighborhood and Community Services	513-9000
Abandoned Cars on Public Property	Kansas City, MO Police Department	234-5000
Abandoned Homes	Neighborhood and Community Services	513-9000
Air Quality	Health Department	513-6314
Animal Control	Neighborhood and Community Services	513-9800
Building Permits	Codes Administration	513-1500
Bulky Item Pick Up	Environmental Management	513-3490
Curb Reconstruction	Public Works	513-2590
Dangerous Buildings/ Demolition	Neighborhood and Community Services	513-9000
Housing Code Violations	Neighborhood and Community Services	513-9000
Illegal Dumping Hotline	Environmental Management	513-3485
Neighborhood Assistance/ Services	Neighborhood and Community Services	513-3265
Paint Program	Neighborhood and Community Services	513-3266
PIAC (Public Improvements Advisory Committee)	Public Works Department	513-2617
Parks and Community Centers	Board of Parks and Recreation	513-7500
Potholes	Public Works - Street and Traffic	513-2777
Senior Citizens Transportation	Share-a-Fare/ATA	842-9070
Sewers – Problems	Water Department After Hours	513-2180 513-2109
Sidewalks – Repair	Public Works	513-2602
Storm Drains	Water Department	513-2180
Street Light Repairs	Kansas City Power and Light	654-1400
Weatherization Program	Housing and Community Development	513-3015

THE VISION OF

FOCUS KANSAS CITY

We, as Kansas Citians, envision our city as a people-centered community. From economic development to the readability of street signs, we consider people first. Kansas City shapes and guarantees its future by examining first and foremost the impact of every decision on future generations.

We, as Kansas Citians, are full of hope. We demonstrate this hope through our investment in our families, our homes, our neighborhoods, our schools, our businesses and our city.

For more information about **FOCUS Kansas City**:

- call the office at **513-2822**,
- visit **www.kcmo.org/focus/**, or
- e-mail **focus@kcmo.org**.

To reach the Neighborhood Assessment Team, call **513-2909**.

FOCUS - **F**orging **O**ur **C**omprehensive **U**rban **S**trategy