

WESTERN HILLS, WARD PARKWAY ESTATES AND VALLEY VIEW

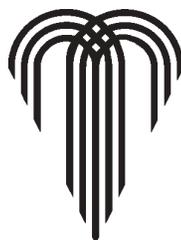
Neighborhood Assessment Report

Neighborhood Workshop Date: August 10, 2002



FOCUS Kansas City
City Planning and Development Department
City of Kansas City, Missouri

City of Fountains



Heart of the Nation

Kansas City, Missouri Neighborhoods

The Valley View, Ward Parkway Estates, and Western Hills Neighborhoods

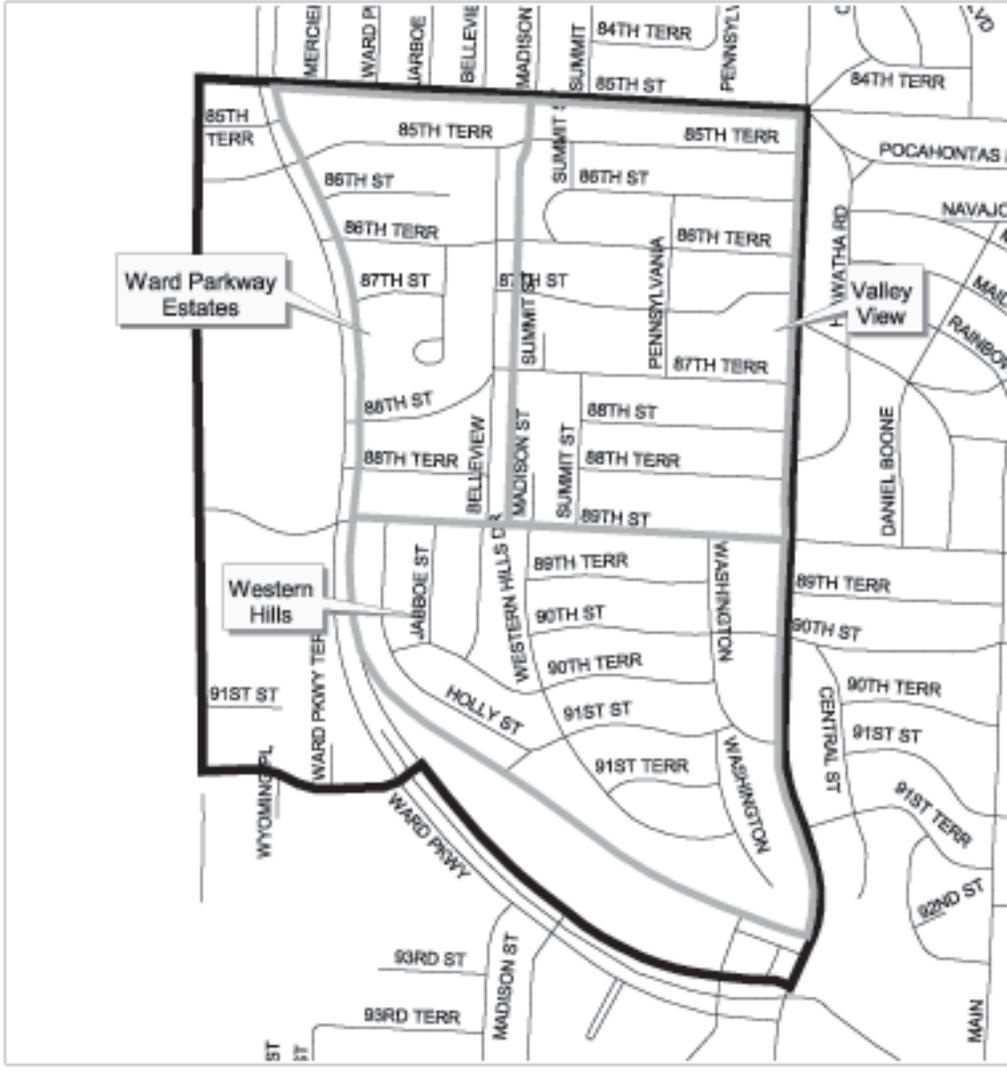
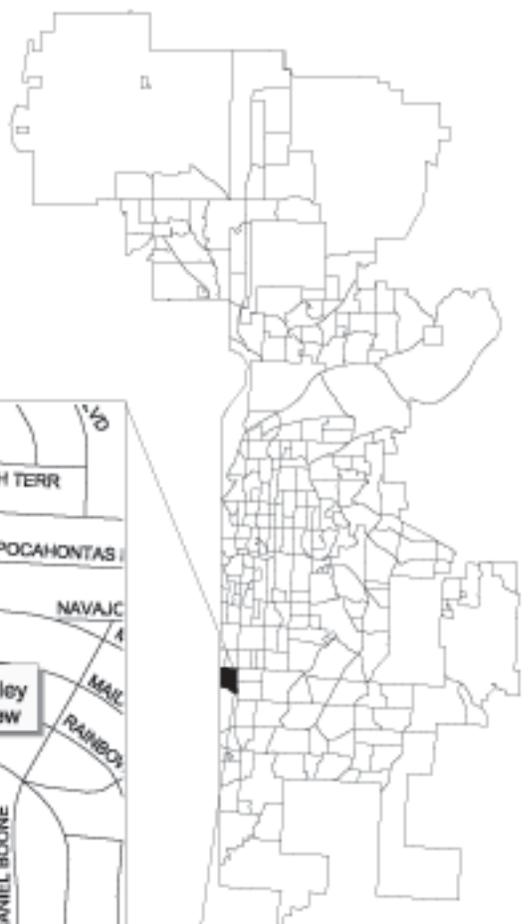


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FOCUS KANSAS CITY AND NEIGHBORHOOD ASSESSMENTS



FOCUS Kansas City, Kansas City's strategic and comprehensive plan, recognizes that neighborhoods understand best how to direct their own futures. The first initiative in the *FOCUS Neighborhood Prototypes Plan* is a strategic assessment / evaluation that enables a neighborhood to evaluate its strengths and needs. Through the assessment process, a neighborhood can direct its assets towards its most critical needs. The *FOCUS Neighborhood Prototypes Plan* identifies the assessment format.

There were two objectives for these neighborhoods during the self-evaluation:

1. To self-identify its **neighborhood type** from the *FOCUS Neighborhood Prototypes Plan*.
2. To develop **improvement strategies** that will direct neighborhood improvement, a "To Do" list/Action Steps incorporating participation by the neighborhood, community partners, and the City.

The Western Hills, Ward Parkway Estates and Valley View neighborhoods conducted the neighborhood assessment workshop with assistance from City staff. Residents, business people and people who work in local institutions provided input. These community members mapped their community, and identified assets and priority issues in their neighborhoods.



A resident identifies his home on a map of the area.



NEIGHBORHOOD TYPE

The FOCUS Neighborhood Prototypes Plan recognizes that not all neighborhoods in Kansas City are the same. The character and condition of where we live varies according to age, history, type of housing and other factors. Each community has different strengths and opportunities. Each has different assets and priorities that drive unique strategies for improvement. FOCUS developed four unique Neighborhood Types that generally describe Kansas City neighborhoods. Each Neighborhood Type suggests what actions are required for an area to become or stay healthy. These four Types (assigned the colors Blue, Orange, Purple and Green in the Neighborhood Assessment workshop) are:

Developing Conservation Stabilization Redeveloping

The Assessment is a beginning point from which the community can move forward and achieve quality living environments through a commitment to continuous improvement. The descriptions for these four Neighborhood Types are contained in the FOCUS Neighborhood Prototypes Plan, Appendix A, "General Neighborhood Description / Types."

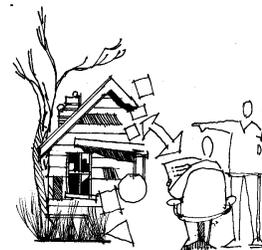
In the workshop, participants defined the tools, actions and strategies for improving their community. They will use this information to strategically apply public and private resources in a way that is based on existing conditions, trends, opportunities, strengths and needs. Once other neighborhoods identify their Type, then similarly "typed" Kansas City communities can connect and partner around common issues and projects while assisting each other in developing their organizations.



The assessment workshop was a good opportunity for people to meet one another and catch up on news from around the neighborhood.

THE WESTERN HILLS, WARD PARKWAY ESTATES AND VALLEY VIEW PERSPECTIVE

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On August 10, 2002 a group of residents from the Western Hills, Ward Parkway Estates and Valley View neighborhoods met at Boone Elementary School for a FOCUS Neighborhood Assessment workshop. The workshop was an opportunity for residents to talk with each other about how things were going on the street where they live and in the area as a whole.

Western Hills, Ward Parkway Estates and Valley View are each within the Western Hills census neighborhood, an area bounded by 85th Street to 92nd Street/Ward Parkway, and State Line Road to Wornall Road. A census neighborhood is a smaller version of the census tract that was developed by the City of Kansas City and the U.S. Census Bureau to break down demographic data at the local level.

The area south of 85th Street developed as one of Kansas City's first ring suburbs. The majority of the homes, schools, churches and businesses were established during a period of intense building activity between 1950 and 1960. The three neighborhoods are part of a large tract of land the City annexed in 1958, the same year that construction began on the Ward Parkway Center.

Today there are approximately 2,000 people who live in the area, down from a peak population of just over 3,000 in 1970. Currently, 89th Street serves as the dividing line between the 4th and 6th City Council Districts. Area children are served by the Center School District and a variety of private schools.

The people who attended the workshop were quick to identify the strengths of their neighborhoods. These included a safe, quiet environment where people can either walk or drive to nearby shops and stores. Each of the neighborhoods has an active neighborhood association. All three are served by strong institutions such as Christ the King Parish, Randolph United Methodist Church and Santa Fe Hills Baptist Church.



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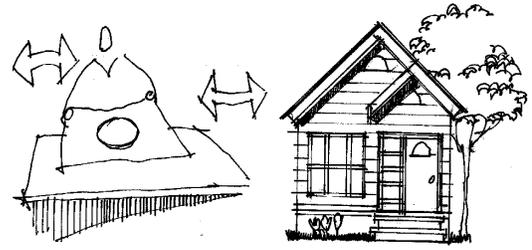
Workshop participants selected Conservation as their neighborhood type. A typical characteristic of a conservation neighborhood is that there is a consistent level of reinvestment. This can be seen in the maintenance of homes as well as institutions and businesses. Recent examples include renovation of the Rockhurst High School campus, passage of a major bond issue by the Center School District and the opening of a Target store at Ward Parkway Center.

The FOCUS Plan called this kind of re-investment the "Continuous Improvement Process." The idea is that neighborhoods are sustainable over the long run when citizens get involved in their community and local partners and City government support their efforts.

A section of this report titled "Making My Neighborhood Better" contains a list of ideas for improvement offered by Western Hills, Ward Parkway Estates and Valley View residents. These ideas are summarized on the following page under the heading of "Priorities."

The report also contains the names of workshop participants, neighborhood association contacts and phone numbers for frequently used City services. An additional document titled, "Twelve Ways to Improve Your Neighborhood Right Now!" lists tips for ensuring neighborhood safety.

PRIORITIES



Maintain Private Property

Since this is a residential community, single family homes are the predominant form of neighborhood infrastructure. Workshop participants noted that one of the best things residents can do to maintain the quality of life is to take good care of their houses. Neighbors also stated that the need for this kind of stewardship extends to the maintenance of Ward Parkway Estates and Western Hills entry signs and common areas.

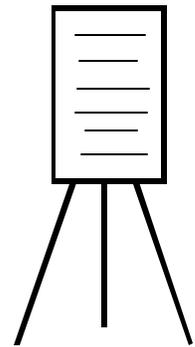
Interact and Collaborate with Community Partners

The Valley View, Ward Parkway Estates and Western Hills Homes Associations have established good relationships with the Kansas City, Missouri Police Department, local churches and the management of the Ward Parkway Center. The people who attended the Neighborhood Assessment workshop said there is more potential for partnerships in the area. Some of the ideas mentioned were having the three associations work together to create a recycling program, inviting Rockhurst High School to participate in the beautification of Ward Parkway, and strengthening communication between the neighborhoods and the Center School District.

Promote the Efficient Delivery of City Services

Residents have a desire to see the effective implementation of City services such as snow removal, street re-surfacing, drainage improvements and the maintenance of Ward Parkway.

CHART NOTES



The Western Hills, Ward Parkway Estates and Valley View Neighborhood Assessment covered the following area: 85th Street on the North to 92nd Street/Ward Parkway on the south, and State Line Road on the west to Wornall Road on the east.

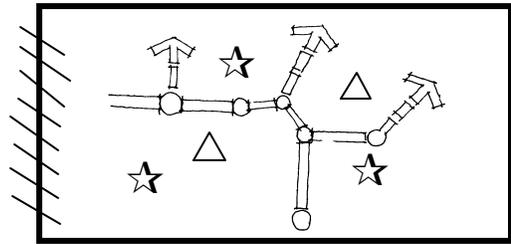
Neighborhood Slogans

The attendees brainstormed several slogans to describe their neighborhood. The slogans helped the participants to identify how they viewed their community. The selected slogan was:

History, Tradition and Future

Other suggested slogans:

- A Community of Caring People
- Kansas City Southern Comfort
- Southern Exposure

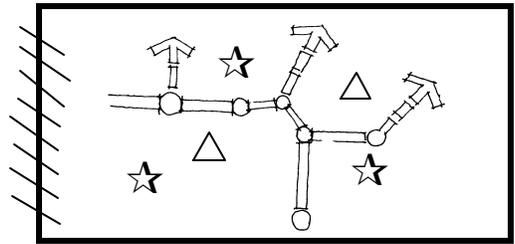


STEP 1: My Neighborhood Is

Workshop participants identified how they experience their neighborhood, and considered those things they want to protect, preserve or enhance. They thought about the landmarks, paths, activity centers, districts, edges or barriers, and features. These were noted on a wall map.

- △ **Landmarks** — significant physical objects, like buildings or signs
- ⦚ **Paths** — routes people use to get places
- **Activity Centers** — gathering places to do some activity
- **Districts** — areas of recognizable character
- ▨ **Edges or Barriers** — a limit or boundary that prevents people from enjoying the neighborhood or something in it
- ★ **Features** — things people like and would like to preserve or enhance





Landmarks

- The green space in the Ward Parkway Median
- Ward Parkway Center
- The post office drop station on 89th Street between State Line Road and Ward Parkway
- The Hen House grocery store on Wornall Road
- 7- Eleven Convenience Store
- Boone Elementary School
- The sign on Wornall Road for Randolph United Methodist Church
- Christ the King Catholic Church
- The Ward Parkway Estates and Western Hills neighborhood signs
- The Alexander Majors Home
- The Daniel Morgan Boone Home
- State Line Road
- Rockhurst High School
- Colonial Presbyterian Church
- Beth Shalom Synagogue
- Ward Parkway Estates and Ward Parkway Center are built on the site of the old St. Andrews golf course

Paths

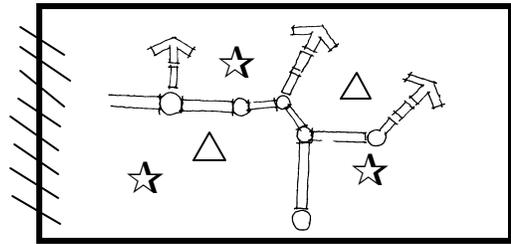
- 89th and 85th Streets are paths for automobiles, buses and pedestrians
- Ward Parkway
- Bellview
- 86th Street
- 87th Street
- State Line Road

Activity Centers

- Smoke Stack Barbeque
- Princess Garden restaurant
- Ward Parkway Center
- The post office drop station on 89th Street between State Line Road and Ward Parkway
- Randolph United Methodist Church
- Christ the King Catholic Church
- Holly Park (private park in the Western Hills neighborhood)
- Colonial Presbyterian Church
- Beth Shalom Synagogue
- First Bible Presbyterian Church
- Santa Fe Hills Baptist Church

Districts

- The retail district on Wornall between 75th & 85th Streets
- Ward Parkway Center is a retail district

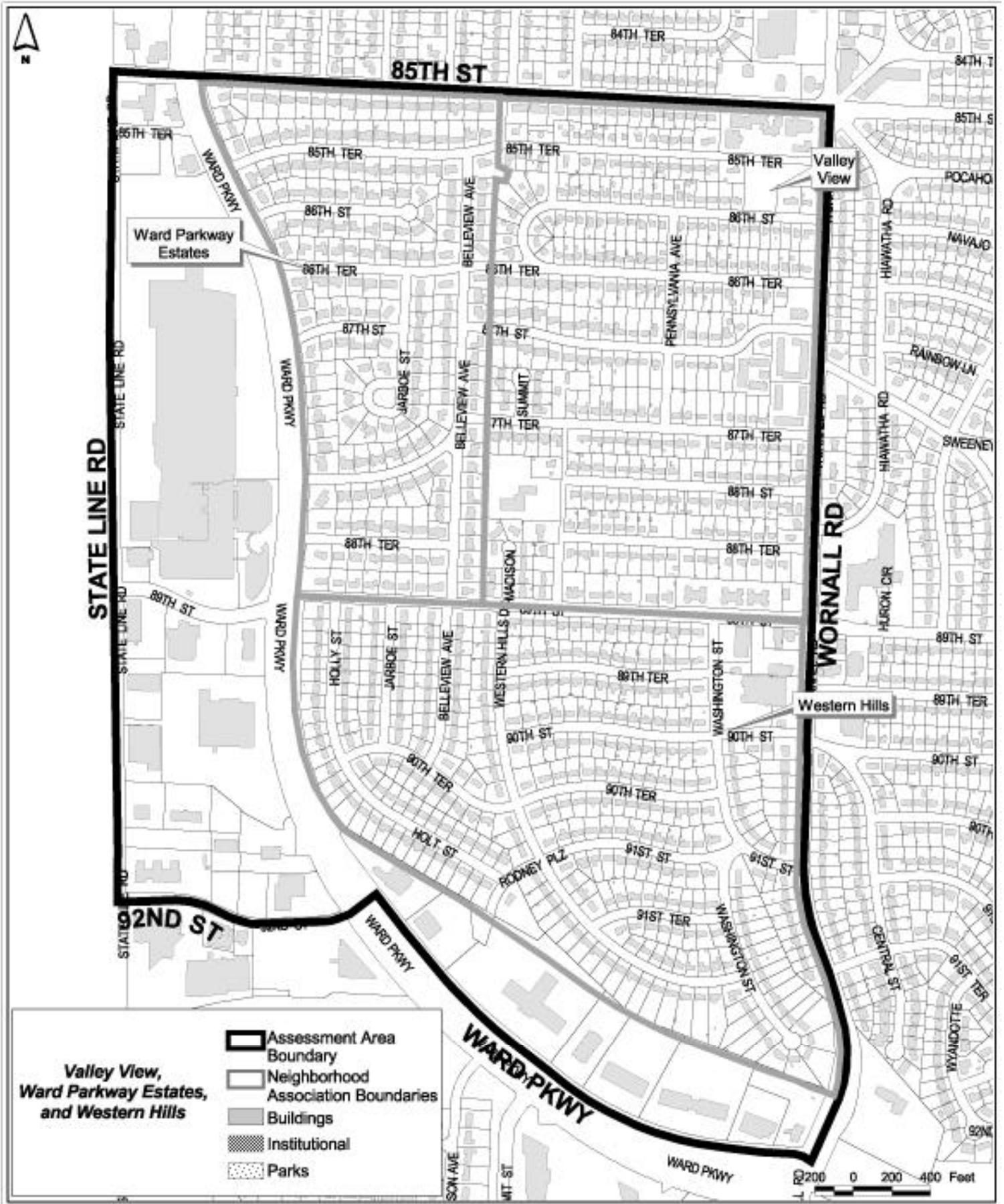


Edges or Barriers

- Ward Parkway is an edge
- 88th Terrace between Wornall Road and Madison Avenue has no curbs, sidewalks or storm drains
- Johnson County realtors who steer people away from our area
- Wornall Road is a barrier in the sense that it is narrow
- Trucks on Ward Parkway
- The three way intersection of 88th Street, Bellview and 87th Street is a traffic hazard
- The creek that runs behind the homes on Washington and Wornall south of 91st Street
- There are no sidewalks on Ward Parkway south of 85th Street
- State Line Road
- The shrubbery around the Western Hills signs needs attention
- Rockhurst High School at dismissal time

Features

- Smoke Stack Barbeque
- Princess Gardens restaurant
- Trees
- Ward Parkway Center
- Holly Park (private park in the Western Hills neighborhood)
- The green space in the center of the cul-de-sac on Jarboe Circle
- Rockhurst High School
- Colonial Presbyterian Church
- Beth Shalom Synagogue
- The child care centers at Christ the King Church and Randolph United Methodist Church



WESTERN HILLS, WARD PARKWAY ESTATES AND VALLEY VIEW IMAGES



Landmark:
Beth Shalom Synagogue is a visible landmark near the intersection of Ward Parkway and Wornall.



Path:
Ward Parkway is an important route for motorists that also provides green space in the neighborhood.



Activity Center:
Santa Fe Baptist Church on Wornall.

WESTERN HILLS, WARD PARKWAY ESTATES AND VALLEY VIEW IMAGES

District: Ward Parkway Center has gone through many changes in recent years, including the addition of a Starbucks coffee shop and a Target store



Edge: State Line Road serves as a secondary arterial and an interface between Missouri and Kansas.

Feature: Christ the King Church at 85th and Wornall provides a number of importance services to the community, including child care, an elementary school and a senior citizen nutrition program



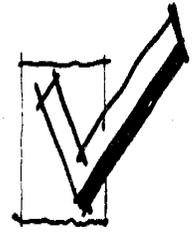


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STEP 2: If I Could Fix One Thing

In every neighborhood there are some things that need to be changed. These issues can inhibit residents from enjoying their neighborhood and from doing the things they like to do. Below is the list of "fixes" that workshop participants said they would like to see in the Western Hills, Ward Parkway and Valley View neighborhoods.

- Replace the "No Trucks" signs on Ward Parkway
- Replace the speed limit signs that were taken out of the Ward Parkway Estates neighborhood when the street lights were installed
- Reduce speeding by cut-through traffic on Holly and 91st Street between 89th and Wornall
- Initiate a recycling program for the Western Hills, Ward Parkway Estates and Valley View neighborhoods
- Slow down traffic on Bellview between 85th and 89th Streets
- Address the natural spring near the intersection of 90th and Bellview; it causes a slick spot during cold weather and standing water during the summer
- Improve snow and ice removal on 88th Terrace
- Install a "Street Ends No Outlet" sign at the entrance to Jarboe Circle
- Improve City Hall customer service and response time
- Install curbs on 88th Terrace
- The Kansas City Power and Light Company could upgrade the electrical service lines to the Ward Parkway Estates neighborhood (there are frequent power outages)
- Install sidewalks on Ward Parkway between 85th and Wornall Road
- Beautify the Ward Parkway median between 85th and Wornall Road
- Both 88th Terrace and 89th Street have a steep slope where they intersect with Ward Parkway; find a way to make them safer during icy weather
- Create a walking path in the median of Ward Parkway
- Utility workers should take more care to restore lawns after they have completed service work
- Return the structure at the southeast corner of 87th and Ward Parkway to a single family home



STEP 3: My Neighborhood's Assets

Workshop participants identified assets in their neighborhood. These qualities include places, groups, organizations, equipment, skills, abilities and any other feature that adds value to the neighborhood.

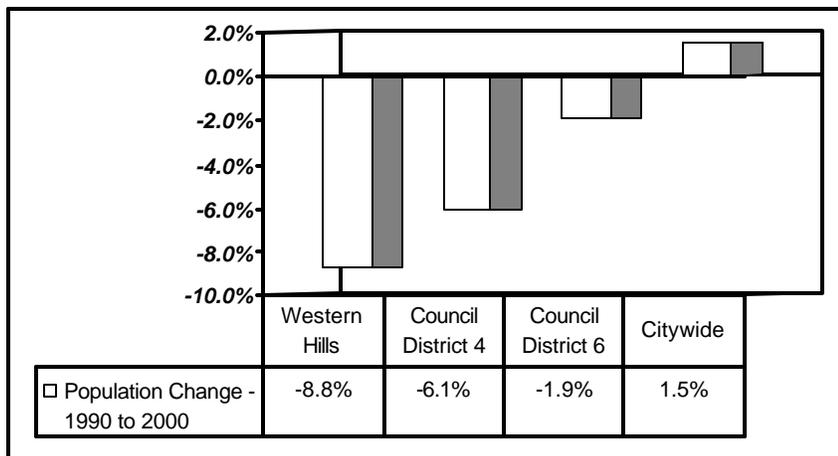
- Christ the King Senior Nutrition Center
- There are many long time residents of the neighborhood
- The neighborhood is becoming more racially and ethnically diverse
- Good response from the KCPD Metro Patrol Division
- Location, location, location
- Neighborhood children are a great asset
- Neighbors look out for each other
- Area churches are active in the community
- Crime is low
- Father Weiss at Christ the King Church
- Active homeowners associations
- Residents can walk or drive to shops and stores
- Access to employment areas
- People in the neighborhood are willing to participate in neighborhood activities
- The houses are a bargain
- Many people in the neighborhood vote
- Trees
- A quiet atmosphere
- The majority of homes are owner occupied
- Neighbors help each other
- Few dogs
- New street lights
- Ward Parkway Center and the new Target store
- The neighborhood associations have a good relationship with Ward Parkway Center management
- Center Planning and Development Council
- Boone Elementary School
- Center School District
- Nearby private schools such as Christ the King, Calvary Lutheran and Rockhurst High School



STEP 4: Facts About My Neighborhood

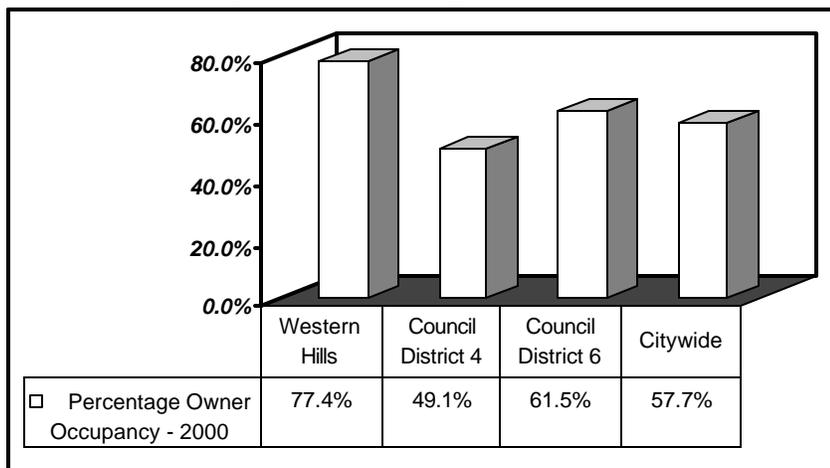
The data presented at the Western Hills, Ward Parkway Estates and Valley View Neighborhood Assessment was from both the 1990 and 2000 U.S. Census, and from 2000 information from the Kansas City, Missouri Police Department and the Kansas City, Missouri City Planning and Development Department. Below are the facts the participants said were surprising or noteworthy. (See the neighborhood assessment workbook for more detail.)

Change in Population 1990-2000



Workshop participants stated that the loss of population is due to children growing up and leaving.

Owner Occupied Housing Units - 2000

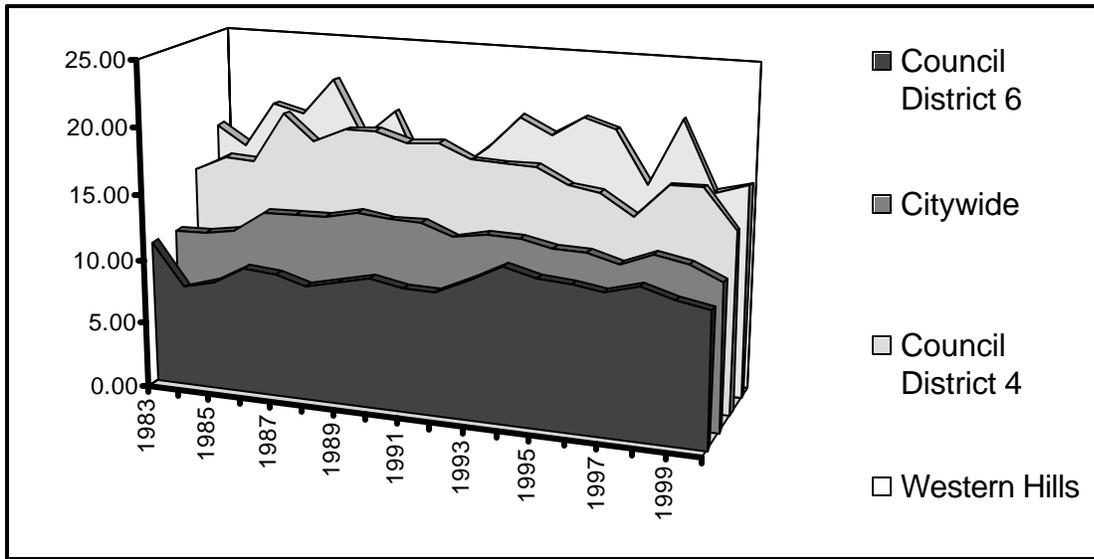


Residents noted that the high percentage of owner occupied homes contributes to neighborhood pride, appearance and overall quality of life, and that there is a good diversity of housing stock in the area.

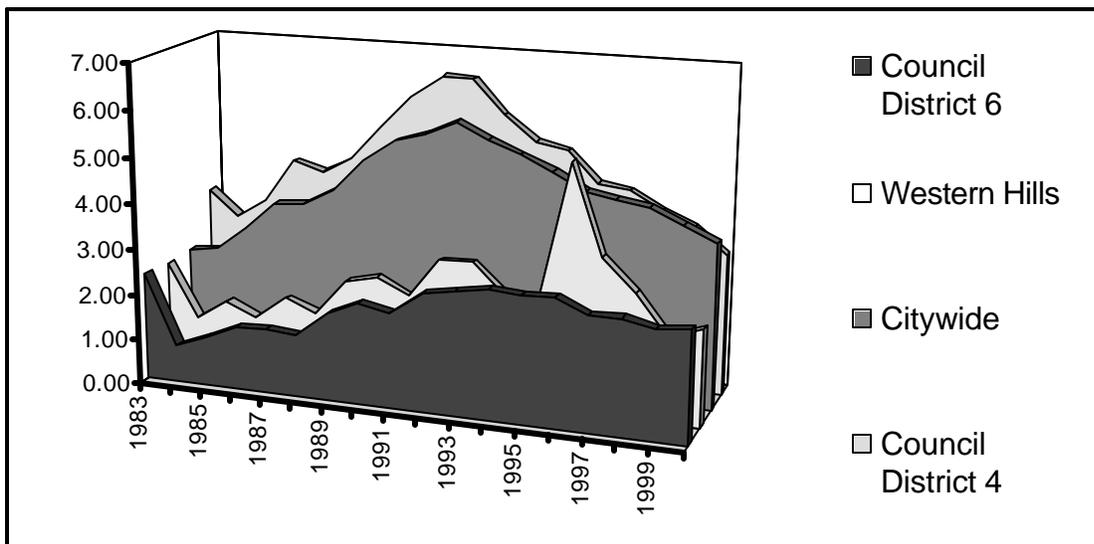


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Non-Violent Crime (incidents per 100 persons)



Violent Crime (incidents per 100 persons)



Concentrated commercial areas such as shopping malls can sometimes contribute to crime rates in an area, especially non-violent crime such as theft from autos. Neighbors in this area feel that Ward Parkway Center is safe, stating that the closing of the arcade helped, and that Target has a good reputation as a responsible retailer.



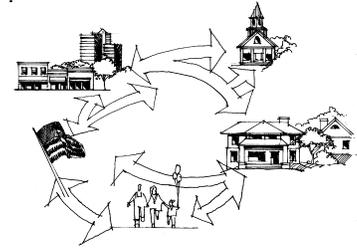
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STEP 5: Describing My Neighborhood

Those who attended the workshop were asked to vote on the Neighborhood Type that best described the area. The majority chose Conservation.

Conservation

These areas are located throughout the city, potentially in any area built before 1980. They are areas that contain any age and type of development that is good quality with a strong market. For the city, these areas contribute good quality development of any type, for all markets. They also contribute significantly to the City's tax base. The actions needed are to keep these areas stable, and to predict any negative trends beginning so problems do not develop.



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STEP 6: Making My Neighborhood Better

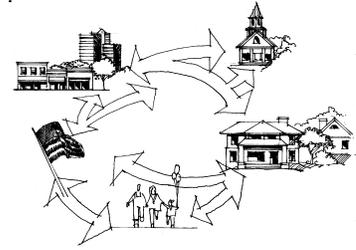
Neighbors talked about specific actions their community can take to address the issues and challenges identified earlier in the Assessment. They brainstormed ideas, concentrating on those actions that can be performed by the community to improve the neighborhood. Below is a list of all the ideas mentioned by workshop participants. They voted on the ideas they most want implemented to make their neighborhood better.

Things we can do **Ourselves**:

- Put pressure on the City and KCPL to address problems of frequent power outages in the Ward Parkway Estates neighborhood
- Keep leaves and debris out of the storm drains
- Utilize the \$50 dumpster program to supplement the fall leaf and brush pick-up
- Install "Please Drive Slowly" signs in our neighborhood
- Utilize the temporary speed monitoring sign from Metro Patrol to assess speeding in the neighborhood
- Ask all residents to review their property tax records to ensure that their money is going to the Center School District
- Promote a positive image of the area in the news media
- Upgrade the Ward Parkway Estates neighborhood signs
- Encourage all residents to maintain their property
- Help clean up Ward Parkway through the Adopt-a-Street program
- Continue the maintenance of newly planted trees
- Create a regular forum for communication between the three neighborhood associations
- Volunteer to be tutor or "study buddy" at area schools

Things we can do with a **Partner**:

- Work with the Center School District and area realtors to promote the area
- Ward Parkway Estates, Valley View and Western Hills associations can work together on leaf and brush pick-up
- Encourage the Kansas City Star to do positive stories about the schools in the area



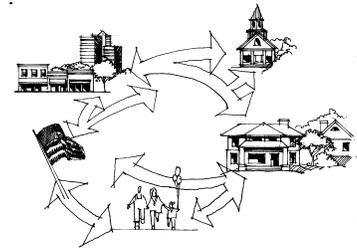
- Inform residents within the Center School District to check to see if their real estate taxes are being paid to the correct district
- The three associations can collaborate to get neighborhood recycling
- Create an Adopt-a-Street team for Ward Parkway that includes residents, students from Rockhurst High School and other partners
- Connect all three neighborhoods to the Telephone Alert Network (TAN) available through the Westport Crime Commission
- Help neighbors who might need assistance/resources
- Partner with neighborhood associations and the community at large on safety and cleanliness
- Work with Waldo Area coalition on common issues
- Work with utility companies to clean up the ditch between Wornall Road and Washington south of 91st Street



Boone Elementary at 89th and Wornall is one of the schools that serves neighborhood children.

Things the **City** should do:

- Intsall "Not a Through Street" sign on 87th & Ward Parkway and "Street Ends No Outlet" sign on 87th & Jarboe
- Kansas City government needs to find creative and innovative ways to address infrastructure issues and stop telling citizens that they do not have the money fix things
- Address the dangerous three way intersection at Bellview, 87th Terrace and 88th Street
- Deploy work crews more efficiently; why does it take nine people to do a job that could be done by half as many workers?
- Compell Kansas City Power and Light Company to resolve the problem Ward Parkway Estates has with frequent power outages
- Implement measures to stop the erosion of the east bank of the drainage channel near the intersection of 92nd & Ward Parkway



- Enforce the "No Trucks" ordinance on Ward Parkway
- Address the standing water at 89th & Washington
- Increase the number of leaf pick-ups in the fall and spring
- Implement the approved drainage project on Bellview from 85th to 88th
- Improve the ditch behind the homes on 91st and Wornall Road
- Encourage City Departments to communicate with each other and coordinate work (don't resurface a street one week and send out a crew to dig it up the following week)
- Apply a skid resistant surface to the hill at 87th Terrace & Bellview; this incline is dangerous during icy weather
- Parks and Recreation Department should dialogue with residents about ways to enhance the landscaping on Ward Parkway
- Explore ways to get the most out of the money we have
- The Action Center should keep up the good work
- Improve snow and ice removal throughout the neighborhood
- Install curbs and storm drains on 88th Terrace between Wornall Road and Summit
- Divert the water from the natural spring at 90th & Bellview so that it does not create a slick spot on the road during the winter



During the assessment workshop residents requested a variety of street and traffic signs for their neighborhoods. The photographs above show some of the signs the City posted in response to the requests.

Twelve Ways to Improve Your Neighborhood Right Now!

The KC Safe City Initiative encourages neighborhoods to adopt the following ideas for increased safety and involvement, which are based upon the KC Safe City Initiative Principles.

- 1. Report crime promptly.** Neighbors sometimes don't report criminal activity because they don't want to bother the police; they assume police are too short-staffed to respond, or they believe that there isn't much an officer can (or will) do about a given problem anyway. Whether the issue is graffiti, petty vandalism, or something much more serious, police cannot act without first hearing about the problem from citizens.
- 2. Report nuisances and other non-criminal problems promptly.**
- 3. Take away the opportunity for crime.** Lock your car and never leave valuables, even for a few minutes, in the car where would-be thieves might see them. Trim bushes or trees on your property that offer too-convenient hiding places. Make your front porch visible and make sure your home looks like someone lives there.
- 4. Meet the youth who live on your block and greet them by name.** This ensures that each adult is better able to help in an emergency and is better prepared to discuss problems immediately as they arise.
- 5. Make a list of the names and phone numbers of every neighbor on your block.** Unless you know neighbors' names and numbers, you can't call them about a concern or let them know about a neighborhood problem.
- 6. Make a list of landlords in your area.** As owners of property in the community, landlords are responsible to the neighborhood and most are rightly concerned about the health of the community in which their properties stand.
- 7. Turn your porch light on.** Crime tends to decline in neighborhoods that are well lit. Turning on porch lights is a simple way to start this process.
- 8. Walk around the block.** It sounds simple enough, but neighbors benefit over time when more responsible citizens walk about more (particularly those who are comfortable doing it) at night, every night, around their block.
- 9. Drive slowly on neighborhood streets.** You can take the lead in slowing down traffic in your neighborhood and those around you.
- 10. Pick up the litter near your home, even if you didn't put it there.** You can help stop the growth of trash in your neighborhood by taking away the existing litter that attracts it.
- 11. Stay where you are.** Stable neighborhoods are built on the commitment of long term residents who would rather live in a healthy community than move to a bigger house.
- 12. Help your neighborhood association or similar groups.** If leadership isn't your desire, at least make sure someone in your household attends local neighborhood association meetings. You'll be kept better informed of the issues facing the neighborhood and how you can help and, perhaps more importantly, you'll have the chance to shape, guide, and participate in the future of your neighborhood.

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Sponsors and Contributors

- Boone Elementary School

Getting Involved

The following is a list of the neighborhood association contacts: Ward Parkway Estates - Bob Nestel (816) 361-6442; Western Hills - Mark Rogge (816) 333-5846; Valley View - Dave Smith (816)822-2853.

For more information about neighborhood organizing, contact Kansas City Neighborhood Alliance at (816) 753-8600, the City's Neighborhood and Community Services Department at (816) 513-3200, or the Mayor's Neighborhood Advocate Office at (816) 513-3500.

The Ward Parkway Estates and Valley View neighborhoods are in the 4th Council District. Council Representatives are:

Councilman Evert Asjes III, Fourth District-at-Large: (816) 513-1616
Councilman Jim Rowland, Fourth District: (816) 513-1617

The Western Hills neighborhood is in the 6th Council District. Council Representatives are:

Councilman Alvin Brooks, Sixth District-at-Large: (816) 513-1602
Councilman Charles Eddy, Sixth District: (816) 513-1615



Acknowledgements

The Honorable Kay Barnes, *Mayor*
Robert L. Collins, *City Manager*

City Council

The Honorable Ed Ford
First District-at-Large

The Honorable Teresa Loar
First District

The Honorable Bonnie Sue Cooper
Second District-at-Large

The Honorable Paul Danaher
Second District

The Honorable Troy Nash
Third District-at-Large

The Honorable Mary Williams-Neal
Third District

The Honorable Evert Asjes III
Fourth District-at-Large

The Honorable Jim Rowland
Fourth District

The Honorable Becky Nace
Fifth District-at-Large

The Honorable Terry Riley
Fifth District

The Honorable Alvin Brooks
Sixth District-at-Large

The Honorable Charles A. Eddy
Sixth District

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- Denise Phillips, *FOCUS Manager*
- Diane Charity, *Neighborhood Assessment Team Leader*
- Jermine Alberty, Sharon Cheers, Willie Mae Conway, Lindsey Cook, Suzy Latare, John Pajor, Robert Rutherford, Julie Xiong, *Neighborhood Assessment Team*

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- Terrie Scott, *Action Center, City Manager's Office*
- Gerald Williams, *Planner, City Planning and Development Department*

SERVICE	AGENCY OR CITY DEPARTMENT	PHONE
City Services	Action Center	513-1313
Abandoned Cars on Private Property	Neighborhood and Community Services	513-9000
Abandoned Cars on Public Property	Kansas City, MO Police Department	234-5000
Abandoned Homes	Neighborhood and Community Services	513-9000
Air Quality	Health Department	513-6314
Animal Control	Neighborhood and Community Services	513-9800
Building Permits	Codes Administration	513-1500
Bulky Item Pick Up	Environmental Management	513-3490
Curb Reconstruction	Public Works	513-2590
Dangerous Buildings/ Demolition	Neighborhood and Community Services	513-9000
Housing Code Violations	Neighborhood and Community Services	513-9000
Illegal Dumping Hotline	Environmental Management	513-3485
Neighborhood Assistance/ Services	Neighborhood and Community Services	513-3265
Paint Program	Neighborhood and Community Services	513-3266
PIAC (Public Improvements Advisory Committee)	Public Works Department	513-2617
Parks and Community Centers	Board of Parks and Recreation	513-7500
Potholes	Public Works - Street and Traffic	513-2777
Senior Citizens Transportation	Share-a-Fare/ATA	842-9070
Sewers - Problems	Water Department After Hours	513-2180 513-2109
Sidewalks - Repair	Public Works	513-2602
Storm Drains	Water Department	513-2180
Street Light Repairs	Kansas City Power and Light	654-1400
Weatherization Program	Housing and Community Development	513-3015

THE VISION OF FOCUS KANSAS CITY

We, as Kansas Citians, envision our city as a people-centered community. From economic development to the readability of street signs, we consider people first. Kansas City shapes and guarantees its future by examining first and foremost the impact of every decision on future generations.

We, as Kansas Citians, are full of hope. We demonstrate this hope through our investment in our families, our homes, our neighborhoods, our schools, our businesses and our city.



For more information about **FOCUS Kansas City**:

- call the office at **513-2822**,
- visit **www.kcmo.org/focus/**, or
- e-mail **focus@kcmo.org**.

To reach the Neighborhood Assessment Team, call **513-2909**.

FOCUS - Forging **O**ur **C**omprehensive **U**rban **S**trategy

